

ARIZONA DEPARTMENT OF CORRECTIONS
STATE VERSUS PRIVATE PRISON
FY 2005 COST COMPARISON

**Based on Cost and Data Incurred
During the State Fiscal Year Ended
June 30, 2005**

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INTRODUCTION

Per ARS 41-1609.01 (L), the Arizona Department of Corrections (ADC) is required to periodically conduct a cost comparison of services provided by private prison vendors and the State to determine if anticipated costs savings materialized. This Report provides the required cost comparisons based on actual expenditures and inmate population data incurred during the State fiscal year ended June 30, 2005 (FY 2005). The Report has been prepared at the request of ADC by MAXIMUS, Inc.

During FY 2005 all payments to private prison vendors operating under long term contract were for custody level two male inmates. Therefore, cost comparisons have been developed based only on the average costs incurred by ADC for the operation of level two male prison units.

The State's total costs associated with the operation of ADC's level two male prison units have been identified and utilized in the development of cost comparisons. In addition to ADC's direct and indirect operating costs, asset depreciation and costs of central support services provided by other Arizona state agencies have been included in developing the cost comparisons. Costs either borne only by ADC and/or disproportionately by ADC have been deducted. Deducted costs include work incentive pay plan, discharge, and inmate transportation costs.

The costs and average daily population information utilized in developing the FY 2005 cost comparisons has been obtained from ADC's FY 2005 Operating Per Capita Cost Report (Cost Report) and the General Accounting Office (GAO) of the Arizona Department of Administration. The FY 2005 Cost Report identifies ADC's total operating costs, both direct and indirect, and assigns them to ADC service components. Asset depreciation and state central support services costs applicable to ADC have been provided by GAO.

The Report is comprised of the following two sections:

- FY 2005 Cost Comparison – Exhibits are provided comparing the cost of ADC level two male prison units with private prisons operating under long term contracts. Comparisons are provided both for the per day average costs and the total annual costs.
- FY 2005 Cost and ADP Information – Exhibits are provided that reconcile costs and average daily inmate population (ADP) information utilized in developing the comparisons with ADC's FY 2005 Operating Per Capita Cost Report. Exhibits also provide the amount of asset depreciation and state central support services costs attributable to each prison unit, private prison contract, and other components of ADC's operations.

SECTION II

FY 2005 COST COMPARISONS

FY 2005 COST COMPARISONS

Exhibits are presented in this Section that provide cost comparisons between State prisons operated by ADC and private prisons operating under long term contracts. Comparisons are provided both for the per day average costs and the total annual costs.

In FY 2005 all payments to private prison vendors operating under long term contract were for custody level two male inmates. Therefore, cost comparisons have been developed based only on the average costs incurred by ADC for the operation of level two male prison units. Exhibit III-B in Section III of this Report provides the costs of each ADC level two male prison unit and the total cost of all level two male prison units.

The following exhibits are provided in this Section:

Exhibit II-A: FY 2005 Cost Saving/(Loss)

The Exhibit provides the savings or loss that would have been incurred if the inmates held in custody by private prison had been held in an ADC level two male prison unit. The Exhibit is formatted as follows:

- ☐ Private Prison – Prison description
- ☐ Private Prison ADP – The average daily inmate population (ADP) in custody at the private prison.
- ☐ State Prison Costs – The per day average costs to incarcerate an inmate in an ADC level two male prison unit and the annual costs of incarcerating the private prison ADP in an ADC level two male prison unit. Annual costs are determined by multiplying the private prison ADP by ADC's per day average costs for a level two male inmate, times the number of days in the year. In FY 2005 there were 365 days. Exhibit II-B provides the development of ADC's per day average costs for a level two male inmate.
- ☐ Private Prison Costs – The per day average costs to incarcerate an inmate and the annual costs incurred by the State to incarcerate inmates in a private prison. The development of each vendor's per day average costs and total annual costs are provided on the following exhibits:
 - Exhibit II-C: Florence West DUI
 - Exhibit II-D: Kingman
 - Exhibit II-E: Marana
 - Exhibit II-F: Phoenix West DUI

- ❑ Savings/(Losses) – The per day average costs and annual cost savings. Savings/(losses) are provided for each vendor and in total. Per day average costs savings/(losses) are determined by deducting each vendors per day average costs from ADC's per day average costs. Total annual costs savings are determined by deducting each vendor's total annual costs from ADC's total annual costs.

Exhibit II-B: Overall Average Daily Per Capita Cost Comparison

The Exhibit provides the average daily per capita cost for ADC's level two male prison units and the average daily per capita cost for all private prison level two beds. ADP, annual costs, and average daily per capita costs are provided for both ADC and private prisons. Average daily per capita costs are determined by dividing annual costs by ADP, and then by the number of days in the year (365). The Exhibit provides the following information:

- ❑ Per Capita Cost Report – The ADP and annual operating costs identified in ADC's FY 2005 Operating Per Capita Cost Report. Exhibit III-A in Section III of this Report provides a summary of the operating costs identified in the Per Capita Cost Report and reconciles to ADC's financial reports.
 - Direct costs are costs that are directly associated with a unit, complex, private prison or other specific cost objective.
 - Indirect costs are costs associated with central office administration and support of ADC operations.
- ❑ Additions – Costs of equipment and building depreciation and services provided by State central services in support of ADC operations.
 - Although equipment and building depreciation are not treated as operating expenditures, ADC tracks these costs and the General Accounting office (GAO) of the Arizona Department of Administration develops and maintains depreciation schedules on all assets assigned to ADC and other State departments. Depreciation includes depreciation on assets directly assigned to units and their prorated share of depreciation on assets assigned to complexes and central office administrative and support units. Depreciation assigned to private vendors is the prorated share of equipment depreciation that was assigned to contract oversight and to central office administrative and support units allocated as indirect costs.
 - GAO annually prepares a statewide cost allocation plan (SWCAP) that identifies the costs of state central support services and allocates them to state agencies. Services allocated in the SWCAP include general accounting, procurement, risk management, mailroom, legal, treasury, records management, equal opportunity, budget, and occupancy. Costs

allocated to private prisons are for their prorated share of SWCAP fiscal costs and for their prorated share of costs allocated to central office administrative and support units that were subsequently allocated as indirect costs.

- ☐ Deductions – Costs either borne only by ADC and/or disproportionately by ADC. The following costs have been deducted.
 - Work Incentive Pay Plan (WIPP) – WIPP costs are borne disproportionately by ADC operated prisons. WIPP costs are payments to inmates for work they perform. Costs have been deducted from both ADC and private prison costs.
 - Discharge – Costs associated with the discharge of prisoners from custody are borne disproportionately. Costs have been deducted from both ADC and private prison costs.
 - Transportation – ADC is responsible for transporting inmates between intake and their assigned prison (both ADC and private), ADC prison to ADC prison, and ADC prison to private prisons. These costs are currently only included in ADC prison unit costs. Since they benefit both ADC and private prisons, transportation costs included in ADC's costs have been deducted.
- ☐ Total Comparison Costs - The total annual costs and average daily per capita cost for ADC and private prison level two male inmate beds. ADC's daily per capita cost is utilized on Exhibit II-A in determining savings/losses.

Exhibits II-C through II-F: Average Daily Per Capita Cost Comparison

A cost comparison exhibit is provided for each private prison vendor. Each vendor's average daily per capita cost is compared with ADC's average daily per capita cost. The ADP and total comparison costs for each vendor are utilized on Exhibit II-A in determining savings/losses. The exhibits are formatted and provide the same information as Exhibit II-B.

This concludes the description of the exhibits provided in this Section. The exhibits are provided on the following pages.

ARIZONA DEPARTMENT OF CORRECTIONS
STATE VERSUS PRIVATE PRISON
COMPARISON OF LEVEL 2 MALE INMATE BEDS
BASED ON FY 2005 DATA

FY 2005 COST SAVING/(LOSS)

PRIVATE PRISON	PRIVATE PRISON ADP	STATE PRISON COSTS *		PRIVATE PRISON COSTS		SAVINGS/(LOSSES)	
		PER DAY AVERAGE COSTS	TOTAL ANNUAL COSTS	PER DAY AVERAGE COSTS	TOTAL ANNUAL COSTS	PER DAY AVERAGE COSTS	TOTAL ANNUAL COSTS
Florence West DUI	370.69	\$49.28	\$6,668,212	\$54.83	\$7,419,071	(\$5.55)	(\$750,859)
Kingman	283.35	49.28	5,097,083	61.37	6,346,958	(12.09)	(1,249,875)
Marana	403.42	49.28	7,256,980	49.05	7,222,500	0.23	34,480
Phoenix West DUI	369.71	49.28	6,650,583	49.28	6,650,242	0.00	341
Total	1,427.17	\$49.28	\$25,672,859	\$53.06	\$27,638,771	(\$3.77)	(\$1,965,912)

* Costs based on average daily per capita costs of State operated Level 2 male inmate prison units.

ARIZONA DEPARTMENT OF CORRECTIONS
STATE VERSUS PRIVATE PRISON
COMPARISON OF LEVEL 2 MALE INMATE BEDS
BASED ON FY 2005 DATA

OVERALL
AVERAGE DAILY PER CAPITA COST COMPARISON

DESCRIPTION	STATE BEDS			AVERAGE - PRIVATE BEDS *		
	ADP	TOTAL COSTS	PER DAY AVERAGE	ADP	TOTAL COSTS	PER DAY AVERAGE
Per Capita Cost Report						
Direct Costs						
Operating/Contract	6,767.26	\$108,611,929	\$43.97	1,427.17	\$25,244,195	\$48.46
WIPP		2,690,347	1.09		331,285	0.64
Discharge		67,375	0.03		15,486	0.03
Private Prison Monitoring			0.00		1,171,845	2.25
Total Direct Costs		<u>111,369,651</u>	<u>45.09</u>		<u>26,762,811</u>	<u>51.38</u>
Indirect Costs		<u>10,298,133</u>	<u>4.17</u>		<u>1,205,806</u>	<u>2.31</u>
Total Per Capita Cost Report		<u>121,667,784</u>	<u>49.26</u>		<u>27,968,617</u>	<u>53.69</u>
Additions:						
Equipment Depreciation		591,743	0.24		10,867	0.02
Building Depreciation		2,699,345	1.09		0	0.00
State Central Services		538,272	0.22		56,302	0.11
Total Additions		<u>3,829,360</u>	<u>1.55</u>		<u>67,169</u>	<u>0.13</u>
Total Costs		<u>125,497,144</u>	<u>50.81</u>		<u>28,035,786</u>	<u>53.82</u>
Deductions						
WIPP		(2,690,347)	(1.09)		(331,285)	(0.64)
Discharge		(67,375)	(0.03)		(15,486)	(0.03)
Transportation		(645,976)	(0.26)		0	0.00
Grants		(359,587)	(0.15)		(50,244)	(0.10)
Total Deductions		<u>(3,763,285)</u>	<u>(1.52)</u>		<u>(397,015)</u>	<u>(0.16)</u>
Total Comparison Costs		<u>\$121,733,859</u>	<u>\$49.28</u>		<u>\$27,638,771</u>	<u>\$53.06</u>
* Florence West Return to Custody beds have not been included.						

ARIZONA DEPARTMENT OF CORRECTIONS
STATE VERSUS PRIVATE PRISON
COMPARISON OF LEVEL 2 MALE INMATE BEDS
BASED ON FY 2005 DATA

FLORENCE WEST DUI
AVERAGE DAILY PER CAPITA COST COMPARISON

DESCRIPTION	STATE BEDS			FLORENCE WEST DUI - PRIVATE BEDS		
	ADP	TOTAL COSTS	PER DAY AVERAGE	ADP	TOTAL COSTS	PER DAY AVERAGE
Per Capita Cost Report						
Direct Costs						
Operating/Contract	6,767.26	\$108,611,929	\$43.97	370.69	\$6,905,879	\$51.04
WIPP		2,690,347	1.09		71,673	0.53
Discharge		67,375	0.03		7,913	0.06
Private Prison Monitoring		0	0.00		229,041	1.69
Total Direct Costs		<u>111,369,651</u>	<u>45.09</u>		<u>7,214,506</u>	<u>53.32</u>
Indirect Costs		<u>10,298,133</u>	<u>4.17</u>		<u>288,937</u>	<u>2.14</u>
Total		<u>121,667,784</u>	<u>49.26</u>		<u>7,503,443</u>	<u>55.46</u>
Additions:						
Equipment Depreciation		591,743	0.24		2,598	0.02
Building Depreciation		2,699,345	1.09			0.00
State Central Services		538,272	0.22		13,869	0.10
Total Additions		<u>3,829,360</u>	<u>1.55</u>		<u>16,467</u>	<u>0.12</u>
Total Costs		<u>125,497,144</u>	<u>50.81</u>		<u>7,519,910</u>	<u>55.58</u>
Deductions						
WIPP		(2,690,347)	(1.09)		(71,673)	(0.53)
Discharge		(67,375)	(0.03)		(7,913)	(0.06)
Transportation		(645,976)	(0.26)		0	0.00
Grants		(359,587)	(0.15)		(21,253)	(0.16)
Total Deductions		<u>(3,763,285)</u>	<u>(1.52)</u>		<u>(100,839)</u>	<u>(0.75)</u>
Total Comparison Costs		<u>\$121,733,859</u>	<u>\$49.28</u>		<u>\$7,419,071</u>	<u>\$54.83</u>

ARIZONA DEPARTMENT OF CORRECTIONS
STATE VERSUS PRIVATE PRISON
COMPARISON OF LEVEL 2 MALE INMATE BEDS
BASED ON FY 2005 DATA

KINGMAN
AVERAGE DAILY PER CAPITA COST COMPARISON

DESCRIPTION	STATE BEDS			KINGMAN - PRIVATE BEDS		
	ADP	TOTAL COSTS	PER DAY AVERAGE	ADP	TOTAL COSTS	PER DAY AVERAGE
Per Capita Cost Report						
Direct Costs						
Operating/Contract	6,767.26	\$108,611,929	\$43.97	283.35	\$5,650,964	\$54.64
WIPP		2,690,347	1.09		68,092	0.66
Discharge		67,375	0.03		0	0.00
Private Prison Monitoring		0	0.00		376,106	3.64
Total Direct Costs		<u>111,369,651</u>	<u>45.09</u>		<u>6,095,162</u>	<u>58.93</u>
Indirect Costs		<u>10,298,133</u>	<u>4.17</u>		<u>312,711</u>	<u>3.02</u>
Total		<u>121,667,784</u>	<u>49.26</u>		<u>6,407,873</u>	<u>61.96</u>
Additions:						
Equipment Depreciation		591,743	0.24		2,834	0.03
Building Depreciation		2,699,345	1.09			0.00
State Central Services		538,272	0.22		14,237	0.14
Total Additions		<u>3,829,360</u>	<u>1.55</u>		<u>17,071</u>	<u>0.17</u>
Total Costs		<u>125,497,144</u>	<u>50.81</u>		<u>6,424,944</u>	<u>62.12</u>
Deductions						
WIPP		(2,690,347)	(1.09)		(68,092)	(0.66)
Discharge		(67,375)	(0.03)		0	0.00
Transportation		(645,976)	(0.26)		0	0.00
Grants		(359,587)	(0.15)		(9,894)	(0.10)
Total Deductions		<u>(3,763,285)</u>	<u>(1.52)</u>		<u>(77,986)</u>	<u>(0.75)</u>
Total Comparison Costs		<u>\$121,733,859</u>	<u>\$49.28</u>		<u>\$6,346,958</u>	<u>\$61.37</u>

ARIZONA DEPARTMENT OF CORRECTIONS
STATE VERSUS PRIVATE PRISON
COMPARISON OF LEVEL 2 MALE INMATE BEDS
BASED ON FY 2005 DATA

MARANA
AVERAGE DAILY PER CAPITA COST COMPARISON

DESCRIPTION	STATE BEDS			MARANA - PRIVATE BEDS		
	ADP	TOTAL COSTS	PER DAY AVERAGE	ADP	TOTAL COSTS	PER DAY AVERAGE
Per Capita Cost Report						
Direct Costs						
Operating/Contract	6,767.26	\$108,611,929	\$43.97	403.42	\$6,604,104	\$44.85
WIPP		2,690,347	1.09		102,116	0.69
Discharge		67,375	0.03		7,573	0.05
Private Prison Monitoring		0	0.00		295,053	2.00
Total Direct Costs		<u>111,369,651</u>	<u>45.09</u>		<u>7,008,846</u>	<u>47.60</u>
Indirect Costs		<u>10,298,133</u>	<u>4.17</u>		<u>315,765</u>	<u>2.14</u>
Total		<u>121,667,784</u>	<u>49.26</u>		<u>7,324,611</u>	<u>49.74</u>
Additions:						
Equipment Depreciation		591,743	0.24		2,844	0.02
Building Depreciation		2,699,345	1.09		0	0.00
State Central Services		538,272	0.22		14,738	0.10
Total Additions		<u>3,829,360</u>	<u>1.55</u>		<u>17,582</u>	<u>0.12</u>
Total Costs		<u>125,497,144</u>	<u>50.81</u>		<u>7,342,193</u>	<u>49.86</u>
Deductions						
WIPP		(2,690,347)	(1.09)		(102,116)	(0.69)
Discharge		(67,375)	(0.03)		(7,573)	(0.05)
Transportation		(645,976)	(0.26)		0	0.00
Grants		(359,587)	(0.15)		(10,004)	(0.07)
Total Deductions		<u>(3,763,285)</u>	<u>(1.52)</u>		<u>(119,693)</u>	<u>(0.81)</u>
Total Comparison Costs		<u>\$121,733,859</u>	<u>\$49.28</u>		<u>\$7,222,500</u>	<u>\$49.05</u>

ARIZONA DEPARTMENT OF CORRECTIONS
STATE VERSUS PRIVATE PRISON
COMPARISON OF LEVEL 2 MALE INMATE BEDS
BASED ON FY 2005 DATA

PHOENIX WEST DUI
AVERAGE DAILY PER CAPITA COST COMPARISON

DESCRIPTION	STATE BEDS			PHOENIX WEST DUI - PRIVATE BEDS		
	ADP	TOTAL COSTS	PER DAY AVERAGE	ADP	TOTAL COSTS	PER DAY AVERAGE
Per Capita Cost Report						
Direct Costs						
Operating/Contract	6,767.26	\$108,611,929	\$43.97	369.71	\$6,083,248	\$45.08
WIPP		2,690,347	1.09		89,404	0.66
Discharge		67,375	0.03		0	0.00
Private Prison Monitoring		0	0.00		271,645	2.01
Total Direct Costs		<u>111,369,651</u>	<u>45.09</u>		<u>6,444,297</u>	<u>47.76</u>
Indirect Costs		<u>10,298,133</u>	<u>4.17</u>		<u>288,393</u>	<u>2.14</u>
Total		<u>121,667,784</u>	<u>49.26</u>		<u>6,732,690</u>	<u>49.89</u>
Additions:						
Equipment Depreciation		591,743	0.24		2,591	0.02
Building Depreciation		2,699,345	1.09		0	0.00
State Central Services		538,272	0.22		13,458	0.10
Total Additions		<u>3,829,360</u>	<u>1.55</u>		<u>16,049</u>	<u>0.12</u>
Total Costs		<u>125,497,144</u>	<u>50.81</u>		<u>6,748,739</u>	<u>50.01</u>
Deductions						
WIPP		(2,690,347)	(1.09)		(89,404)	(0.66)
Discharge		(67,375)	(0.03)		0	0.00
Transportation		(645,976)	(0.26)		0	0.00
Grants		(359,587)	(0.15)		(9,093)	(0.07)
Total Deductions		<u>(3,763,285)</u>	<u>(1.52)</u>		<u>(98,497)</u>	<u>(0.73)</u>
Total Comparison Costs		<u>\$121,733,859</u>	<u>\$49.28</u>		<u>\$6,650,242</u>	<u>\$49.28</u>

SECTION III

FY 2005 COST AND ADP INFORMATION

FY 2005 COST AND ADP INFORMATION

The cost and average daily inmate population (ADP) information utilized in developing the FY 2005 cost comparisons has been obtained from ADC's FY 2005 Operating Per Capita Cost Report (Cost Report) and the General Accounting Office (GAO) of the Arizona Department of Administration. The FY 2005 Cost Report identifies ADC's total operating costs, both direct and indirect, and assigns them to ADC service components. Costs and the methods used to identify and assign or allocated ADC operating costs are provided in the Cost Report.

In addition to costs identified in the Cost Report, costs associated with equipment and building depreciation and state central support services have been identified and included in developing cost comparisons. Depreciation and state central support services costs applicable to ADC have been provided by GAO.

- GAO develops and maintains depreciation schedules on all assets assigned to ADC and other State departments. Depreciation on assets have been identified and assigned to the appropriate prison unit and complex, and central office support unit. Depreciation on assets assigned to complexes has been allocated to the prison units in each complex based on ADP. Depreciation on assets assigned to central office administrative and support units have been included in the costs of each unit and allocated using the base designated in the Cost Report for allocation of each unit's costs.
- GAO annually prepares a statewide cost allocation plan (SWCAP) that identifies the costs of state central support services and allocates them to state agencies. Services allocated in the SWCAP include general accounting, procurement, risk management, mailroom, legal, treasury, records management, equal opportunity, budget, and occupancy. Costs allocated to ADC have been allocated on three bases: all department full time equivalent positions (FTE), central office FTEs, or total ADC expenditures. Costs of fiscal related services such as Department of Administration budgeting and accounting services have been allocated on total ADC expenditures. Costs of services allocated to ADC based on FTEs have been allocated within ADC based on the number of assigned FTEs. Facility costs related to ADC's central offices have been allocated on the number of FTEs located at the central offices.

The following two exhibits are provided in this section:

Exhibit III-A: Total Costs Incurred In Support of Department Operations

The Exhibit provides ADC's total FY 2005 costs. Costs include operating costs identified in the FY 2005 Operating Per Capita Cost Report, asset depreciation, and the cost of state central support services. The Exhibit provides the following information:

- Description – Description of cost objective.

- Custody Level – The inmate custody level for ADC and contract prisons.
- ADP – Average daily inmate population
- Major cost components – A column is provided for several major cost components.
- Total Dept. Operating - The total cost identified in ADC's FY 2005 Operating Per Capita Cost Report.
- State Central Services – State central services costs allocated to each unit.
- Equipment Depreciation – Amount of equipment depreciation assigned/allocated to each unit.
- Building Depreciation – Amount of building depreciation assigned/allocated to each unit.
- Total Costs – The total costs assigned/allocated to each unit. The total costs for the private prison are the costs included on exhibits II-C through II-F.
- Daily Per Capita – The average daily costs to incarcerate an inmate. Costs are determined by dividing Total Costs by ADP and then dividing by 365. The daily costs for the private prison are the costs included on exhibits II-C through II-F.

Exhibit III-B: Level Two Male Units, Total Operating Costs

The Exhibit provides the total FY 2005 operating cost for ADC custody level two male prison units. The Exhibit is formatted and provides the same information as Exhibit III-A for just ADC custody level two male prison units. Total costs and the average daily per capita costs are the costs used in developing ADC's comparison costs.

This concludes the description of the exhibits provided in this Section. The exhibits are provided on the following pages. This section concludes the FY 2005 Cost Comparison Report.

ARIZONA DEPARTMENT OF CORRECTIONS
TOTAL COSTS INCURRED IN SUPPORT OF DEPARTMENT OPERATIONS
FOR THE STATE FISCAL YEAR ENDED JUNE 30,2005

EXHIBIT III-A

DISCRIPTION	CUSTODY LEVEL	ADP	FOOD	PROGRAMS	TRANSPORT	WIPP & DISCHARGE	OTHER	TOTAL DIRECT	INDIRECT	TOTAL DEPT. OPERATING
State Operated Prisons										
Douglas Complex										
Eggers	1	90.60	\$88,221	\$181,467	\$3,699	\$62,131	\$1,752,101	\$2,087,619	\$169,943	\$2,257,562
Gila	2	679.53	653,261	1,361,061	27,742	255,090	7,831,396	10,128,550	1,022,715	11,151,265
Maricopa	2	221.82	239,446	444,292	9,056	140,830	2,968,618	3,802,242	338,124	4,140,366
Papago - DUI	2	309.00	336,547	618,909	12,615	155,769	3,449,096	4,572,936	449,302	5,022,238
Mohave	3	959.27	1,136,550	1,921,362	39,163	225,152	14,138,767	17,460,994	1,527,205	18,988,199
Complex Total		2,260.22	2,454,025	4,527,091	92,275	838,972	30,139,978	38,052,341	3,507,289	41,559,630
Eyman Complex										
Cook	3	970.88	997,134	2,661,349	158,568	446,117	13,064,203	17,327,371	1,481,703	18,809,074
Meadows	3	1,078.72	1,107,978	2,956,958	176,181	320,601	14,297,543	18,859,261	1,644,103	20,503,364
Rynning	4	869.55	1,023,832	2,383,586	142,019	173,132	12,492,380	16,214,949	1,351,596	17,566,545
SMU I	5	897.33	1,139,583	2,459,738	146,556	35,318	16,837,038	20,618,233	1,508,936	22,127,169
SMU II	5	752.51	1,069,127	2,062,759	122,904	18,773	15,452,310	18,725,873	1,300,642	20,026,515
Complex Total		4,568.99	5,337,654	12,524,390	746,228	993,941	72,143,474	91,745,687	7,286,980	99,032,667
Florence Complex										
North	2	1,048.47	1,183,595	3,430,614	85,837	342,379	12,381,518	17,423,943	1,589,898	19,013,841
Picacho	2	214.97	242,675	703,385	17,599	82,645	3,656,006	4,702,310	345,308	5,047,618
East	3	714.24	806,290	2,337,007	58,474	228,304	8,841,998	12,272,073	1,088,299	13,360,372
South	3	685.91	774,309	2,244,311	56,154	157,420	9,923,122	13,155,316	1,075,230	14,230,546
CB6	5	194.00	219,002	634,772	15,883	2,115	5,480,730	6,352,502	368,047	6,720,549
Central	5	973.38	1,098,826	3,184,918	79,689	129,897	15,256,906	19,750,236	1,552,213	21,302,449
Complex Total		3,830.97	4,324,697	12,535,007	313,636	942,760	55,540,280	73,656,380	6,018,995	79,675,375
Lewis Complex										
Bachman	2	703.37	826,796	2,019,851	73,959	237,795	9,472,341	12,630,742	1,095,478	13,726,220
Barchey	3	961.07	887,832	2,759,884	101,056	234,934	12,216,540	16,200,246	1,472,536	17,672,782
Morey PS	3	565.15	686,415	1,622,900	59,424	4,913	11,269,393	13,643,045	973,660	14,616,705
Stiner G.P.	3	882.78	1,144,130	2,535,059	92,824	266,506	12,430,550	16,469,069	1,382,070	17,851,139
Buckley	4	814.57	1,091,649	2,339,182	85,652	143,405	12,350,990	16,010,878	1,281,070	17,291,948
Rast G.P.	4	271.53	357,319	779,746	28,551	59,835	7,462,797	8,688,248	532,233	9,220,481
Complex Total		4,198.47	4,994,141	12,056,622	441,466	947,388	65,202,611	83,642,228	6,737,047	90,379,275
Perryville Complex										
Piestewa - Female	1	91.69	79,720	356,541	11,867	28,840	1,549,643	2,026,611	171,621	2,198,232
Santa Rosa - Male	1	84.34	73,330	327,961	10,915	28,002	1,525,091	1,965,299	168,138	2,133,437
San Pedro - Female	2	470.08	408,712	1,827,929	60,839	156,692	5,877,383	8,331,555	730,654	9,062,209
Santa Maria - Female	2	611.05	531,279	2,376,096	79,083	128,502	7,093,910	10,208,870	931,351	11,140,221
Santa Cruz - Female	3	843.63	733,504	3,280,534	109,185	127,907	9,671,627	13,922,757	1,291,494	15,214,251
Lumley - Female	4	594.42	516,819	2,311,429	76,931	94,758	9,863,422	12,863,359	992,509	13,855,868
Complex Total		2,695.21	2,343,364	10,480,490	348,820	564,701	35,581,076	49,318,451	4,285,767	53,604,218

ARIZONA DEPARTMENT OF CORRECTIONS
TOTAL COSTS INCURRED IN SUPPORT OF DEPARTMENT OPERATIONS
FOR THE STATE FISCAL YEAR ENDED JUNE 30,2005

EXHIBIT III-A

DISCRIPTION	CUSTODY LEVEL	ADP	FOOD	PROGRAMS	TRANSPORT	WIPP & DISCHARGE	OTHER	TOTAL DIRECT	INDIRECT	TOTAL DEPT. OPERATING
Phoenix Complex										
Globe	2	318.63	319,593	533,297	42,508	135,511	5,109,715	6,140,624	518,249	6,658,873
Aspen SPU	3	140.16	163,828	302,834	18,698	80,236	2,176,526	2,742,122	272,955	3,015,077
Flamenco	4	87.97	102,824	190,071	11,736	21,381	1,593,524	1,919,536	189,249	2,108,785
Reception	5	345.41	403,748	13,860,073	46,082	58,996	6,168,012	20,536,911	730,103	21,267,014
Complex Total		892.17	989,993	14,886,275	119,024	296,124	15,047,777	31,339,193	1,710,556	33,049,749
Safford Complex										
Fort Grant	2	813.38	828,611	1,412,992	50,176	325,857	8,416,826	11,034,462	1,206,472	12,240,934
Graham	2	623.64	675,709	1,610,720	38,471	286,068	6,234,011	8,844,979	900,212	9,745,191
Tonto	3	273.19	248,692	705,587	16,852	102,061	5,697,111	6,770,303	487,801	7,258,104
Complex Total		1,710.21	1,753,012	3,729,299	105,499	713,986	20,347,948	26,649,744	2,594,485	29,244,229
Tucson Complex										
Catalina	1	118.57	107,416	442,994	12,797	88,289	2,072,662	2,724,158	220,072	2,944,230
Echo	2	464.45	434,585	1,735,246	50,129	271,632	5,739,794	8,231,386	710,506	8,941,892
SACRC - Female	2	180.78	140,214	675,418	19,512	90,968	2,893,348	3,819,460	297,052	4,116,512
Manzanita	3	451.06	468,174	1,685,181	48,683	160,032	7,071,565	9,433,635	732,290	10,165,925
Santa Rita	3	494.18	506,602	1,846,284	53,337	183,414	8,471,884	11,061,521	832,899	11,894,420
Winchester	3	472.21	501,241	1,764,238	50,966	159,988	7,944,147	10,420,580	781,066	11,201,646
Cimarron	4	731.82	886,034	2,734,176	78,987	136,164	10,568,729	14,404,090	1,193,796	15,597,886
Rincon	4	731.05	848,534	2,731,262	78,902	159,577	11,561,175	15,379,450	1,206,731	16,586,181
Rincon Minor	4	80.28	44,214	396,902	8,665	23,021	4,034,227	4,507,029	203,640	4,710,669
Complex Total		3,724.40	3,937,014	14,011,701	401,978	1,273,085	60,357,531	79,981,309	6,178,052	86,159,361
Winslow Complex										
Apache	2	372.57	335,522	761,202	73,557	155,339	6,809,086	8,134,706	632,000	8,766,706
Coronado	2	613.16	482,049	1,252,754	121,056	202,503	7,545,212	9,603,574	910,347	10,513,921
Kalbab	4	804.98	1,039,591	1,644,683	158,929	133,231	14,072,616	17,049,050	1,326,417	18,375,467
Complex Total		1,790.71	1,857,162	3,658,639	353,542	491,073	28,426,914	34,787,330	2,868,764	37,656,094
Yuma Complex										
Cocopah	2	384.27	392,532	853,705	43,271	166,304	4,663,385	6,119,197	579,522	6,698,719
Cheyenne	3	991.21	1,012,532	2,202,123	111,616	258,017	13,982,926	17,567,214	1,556,001	19,123,215
Dakota	4	865.98	884,599	1,923,890	97,513	108,610	12,427,727	15,442,339	1,388,077	16,830,416
Complex Total		2,241.46	2,289,663	4,979,718	252,400	532,931	31,074,038	39,128,750	3,523,600	42,652,350
Total State Operated		27,912.81	30,280,725	93,389,232	3,174,868	7,594,961	413,861,627	548,301,413	44,711,535	593,012,948
Community Supervision		6,127.00	0	0	0	0	8,612,829	8,612,829	4,171,417	12,784,246
County Jails		73.00	0	0	0	0	1,331,646	1,331,646	4,355	1,336,001

ARIZONA DEPARTMENT OF CORRECTIONS
TOTAL COSTS INCURRED IN SUPPORT OF DEPARTMENT OPERATIONS
FOR THE STATE FISCAL YEAR ENDED JUNE 30,2005

EXHIBIT III-A

DISCRIPTION	CUSTODY LEVEL	ADP	FOOD	PROGRAMS	TRANSPORT	WIPP & DISCHARGE	OTHER	TOTAL DIRECT	INDIRECT	TOTAL DEPT. OPERATING
Contract Prisons										
In-State Public										
Coconino County	2	68.50	0	0	0	14,026	1,240,508	1,254,534	58,379	1,312,913
Navajo County	2	45.18	0	0	0	4,733	816,347	821,080	33,697	854,777
Total In-State Public		113.68	0	0	0	18,759	2,056,855	2,075,614	92,076	2,167,690
In-State Private										
Permanent										
Kingman	2/3	283.35	0	0	0	68,092	5,660,858	5,728,950	678,923	6,407,873
Marana	2	403.42	0	0	0	109,689	6,614,108	6,723,797	600,814	7,324,611
Florence West RTC	2	183.82	0	0	0	0	2,771,549	2,771,549	246,102	3,017,651
Florence West DUI	2	370.69	0	0	0	79,586	6,927,132	7,006,718	496,725	7,503,443
Phoenix West DUI	2	369.71	0	0	0	89,404	6,092,341	6,181,745	550,945	6,732,690
Total		1,610.99	0	0	0	346,771	28,065,988	28,412,759	2,573,509	30,986,268
Emergency/Temporary										
Florence West RTC	2	38.85	0	0	0	0	368,261	368,261	47,253	415,514
Florence West DUI	2	22.25	0	0	0	0	201,813	201,813	27,028	228,841
Phoenix West DUI	2	12.14	0	0	0	0	136,877	136,877	16,566	153,443
Total		73.24	0	0	0	0	706,951	706,951	90,847	797,798
Total In-State Private		1,684.23	0	0	0	346,771	28,772,939	29,119,710	2,664,356	31,784,066
Out-Of-State										
Newton, Texas	2/3/4	549.36	0	0	0	0	7,933,887	7,933,887	863,148	8,797,035
Reeves County, Texas	2/3	658.59	0	0	0	0	10,836,166	10,836,166	627,514	11,463,680
Wantonaga, Oklahoma	2/3	907.53	0	0	0	0	12,658,615	12,658,615	671,214	13,329,829
Total Out-Of-State		2,115.48	0	0	0	0	31,428,668	31,428,668	2,161,876	33,590,544
Total Contract Prisons		3,913.39	0	0	0	365,530	62,258,462	62,623,992	4,918,308	67,542,300
Other Costs										
High Health		0.00	0	0	0	0	30,743,539	30,743,539	100,443	30,843,982
Apache County Lease		0.00	0	0	0	0	560,332	560,332	1,834	562,166
AZ Correction Industries		0.00	0	0	0	0	25,564,346	25,564,346	184,753	25,749,099
CJEF - County Pass Thru		0.00	0	0	0	0	4,530,054	4,530,054	14,821	4,544,875
Capital Outlays		0.00	0	0	0	0	9,039,675	9,039,675	28,937	9,068,612
Total Other Costs		0.00	0	0	0	0	70,437,946	70,437,946	330,788	70,768,734
Department Total		38,026.20	\$30,280,725	\$93,389,232	\$3,174,868	\$7,960,491	\$556,502,510	\$691,307,826	\$54,136,403	\$745,444,229

ARIZONA DEPARTMENT OF CORRECTIONS
TOTAL COSTS INCURRED IN SUPPORT OF DEPARTMENT OPERATIONS
FOR THE STATE FISCAL YEAR ENDED JUNE 30, 2005

EXHIBIT III-A

DISCRIPTION	CUSTODY LEVEL	TOTAL DEPT. OPERATING	STATE CENTRAL SERVICES	EQUIPMENT DEPREC.	BUILDING DEPREC.	TOTAL COSTS	DAILY PER CAPITA
State Operated Prisons							
Douglas Complex							
Eggers	1	\$2,257,562	\$9,772	\$10,724	\$19,478	\$2,297,536	\$69.48
Gila	2	11,151,265	52,807	78,274	319,127	11,601,473	46.77
Maricopa	2	4,140,366	17,771	25,584	63,053	4,246,774	52.45
Papago - DUI	2	5,022,238	22,880	35,463	100,615	5,181,196	45.94
Mohave	3	18,988,199	81,904	111,214	434,016	19,615,333	56.02
Complex Total		41,559,630	185,134	261,259	936,289	42,942,312	52.05
Eyman Complex							
Cook	3	18,809,074	78,213	66,254	356,095	19,309,636	54.49
Meadows	3	20,503,364	86,573	73,590	889,996	21,553,523	54.74
Rynning	4	17,566,545	72,097	59,547	319,078	18,017,267	56.77
SMU I	5	22,127,169	84,289	62,428	329,924	22,603,810	69.01
SMU II	5	20,026,515	73,833	52,655	1,261,420	21,414,423	77.97
Complex Total		99,032,667	395,005	314,474	3,156,513	102,898,659	61.70
Florence Complex							
North	2	19,013,841	82,672	70,307	176,708	19,343,528	50.55
Picacho	2	5,047,618	18,836	14,587	59,517	5,140,558	65.51
East	3	13,360,372	56,872	47,948	215,832	13,681,024	52.48
South	3	14,230,546	57,375	46,297	383,218	14,717,436	58.79
CB6	5	6,720,549	21,957	13,639	28,843	6,784,988	95.82
Central	5	21,302,449	83,781	65,929	143,068	21,595,227	60.78
Complex Total		79,675,375	321,493	258,707	1,007,186	81,262,761	58.12
Lewis Complex							
Bachman	2	13,726,220	58,261	60,576	667,089	14,512,146	56.53
Barchey	3	17,672,782	77,397	82,558	911,359	18,744,096	53.43
Morey PS	3	14,616,705	55,035	49,476	536,518	15,257,734	73.97
Stiner G.P.	3	17,851,139	73,899	76,085	837,276	18,838,399	58.47
Buckley	4	17,291,948	68,962	70,255	772,606	18,203,771	61.23
Rast G.P.	4	9,220,481	31,992	24,320	258,147	9,534,940	96.21
Complex Total		90,379,275	365,546	363,270	3,982,995	95,091,086	62.05
Perryville Complex							
Plesteva - Female	1	2,198,232	9,817	9,235	40,350	2,257,634	67.46
Santa Rosa - Male	1	2,133,437	9,821	8,585	37,181	2,189,024	71.11
San Pedro - Female	2	9,062,209	38,753	46,081	316,015	9,463,058	55.15
Santa Maria - Female	2	11,140,221	48,795	59,746	379,101	11,627,863	52.14
Santa Cruz - Female	3	15,214,251	67,684	82,526	554,017	15,918,478	51.70
Lumley - Female	4	13,855,868	54,934	58,857	260,807	14,230,466	65.59
Complex Total		53,604,218	229,804	265,030	1,587,471	55,686,523	56.61

ARIZONA DEPARTMENT OF CORRECTIONS
TOTAL COSTS INCURRED IN SUPPORT OF DEPARTMENT OPERATIONS
FOR THE STATE FISCAL YEAR ENDED JUNE 30,2005

EXHIBIT III-A

DISCRIPTION	CUSTODY LEVEL	TOTAL DEPT. OPERATING	STATE CENTRAL SERVICES	EQUIPMENT DEPREC.	BUILDING DEPREC.	TOTAL COSTS	DAILY PER CAPITA
Phoenix Complex							
Globe	2	6,658,873	28,128	36,668	76,429	6,800,098	58.47
Aspen SPU	3	3,015,077	17,026	15,341	21,112	3,068,556	59.98
Flamenco	4	2,108,785	12,064	9,782	14,407	2,145,038	66.80
Reception	5	21,267,014	46,369	38,300	56,493	21,408,176	169.81
Complex Total		<u>33,049,749</u>	<u>103,587</u>	<u>100,091</u>	<u>168,441</u>	<u>33,421,868</u>	102.63
Safford Complex							
Fort Grant	2	12,240,934	61,849	58,727	176,085	12,537,595	42.23
Graham	2	9,745,191	45,248	44,800	83,376	9,918,615	43.57
Tonto	3	7,258,104	27,777	20,425	37,062	7,343,368	73.64
Complex Total		<u>29,244,229</u>	<u>134,874</u>	<u>123,952</u>	<u>296,523</u>	<u>29,799,578</u>	47.74
Tucson Complex							
Catalina	1	2,944,230	12,609	9,900	22,889	2,989,628	69.08
Echo	2	8,941,892	37,489	37,480	119,388	9,136,249	53.89
SACRC - Female	2	4,116,512	16,329	14,762	97,185	4,244,788	64.33
Manzanita	3	10,165,925	40,067	36,761	329,129	10,571,882	64.21
Santa Rita	3	11,894,420	46,411	40,534	295,447	12,276,812	68.06
Winchester	3	11,201,646	43,225	38,607	376,903	11,660,381	67.65
Cimarron	4	15,597,886	65,018	59,686	451,188	16,173,778	60.55
Rincon	4	16,586,181	66,448	59,744	339,846	17,052,219	63.91
Rincon Minor	4	4,710,669	13,474	7,171	145,981	4,877,295	166.45
Complex Total		<u>86,159,361</u>	<u>341,070</u>	<u>304,645</u>	<u>2,177,956</u>	<u>88,983,032</u>	65.46
Winslow Complex							
Apache	2	8,766,706	35,285	38,840	383,761	9,224,592	67.83
Coronado	2	10,513,921	46,923	62,810	325,791	10,949,445	48.92
Kalbab	4	18,375,467	72,949	83,590	495,270	19,027,276	64.76
Complex Total		<u>37,656,094</u>	<u>155,157</u>	<u>185,240</u>	<u>1,204,822</u>	<u>39,201,313</u>	59.98
Yuma Complex							
Cocopah	2	6,698,719	30,123	27,627	148,406	6,904,875	49.23
Cheyenne	3	19,123,215	82,851	70,807	645,165	19,922,038	55.06
Dakota	4	16,830,416	74,463	61,741	916,158	17,882,778	56.58
Complex Total		<u>42,652,350</u>	<u>187,437</u>	<u>160,175</u>	<u>1,709,729</u>	<u>44,709,691</u>	54.65
Total State Operated		<u>593,012,948</u>	<u>2,419,107</u>	<u>2,336,843</u>	<u>16,227,925</u>	<u>613,996,823</u>	60.27
Community Supervision		12,784,246	159,168	192,830	0	13,136,244	5.87
County Jails		1,336,001	899	42	0	1,336,942	50.18

ARIZONA DEPARTMENT OF CORRECTIONS
TOTAL COSTS INCURRED IN SUPPORT OF DEPARTMENT OPERATIONS
FOR THE STATE FISCAL YEAR ENDED JUNE 30,2005

EXHIBIT III-A

DISCRIPTION	CUSTODY LEVEL	TOTAL DEPT. OPERATING	STATE CENTRAL SERVICES	EQUIPMENT DEPREC.	BUILDING DEPREC.	TOTAL COSTS	DAILY PER CAPITA
Contract Prisons							
In-State Public							
Coconino County	2	1,312,913	2,628	426	0	1,315,967	52.63
Navajo County	2	854,777	1,543	239	0	856,559	51.94
Total In-State Public		<u>2,167,690</u>	<u>4,171</u>	<u>665</u>	<u>0</u>	<u>2,172,526</u>	51.81
In-State Private							
Permanent							
Kingman	2/3	6,407,873	14,237	2,834	0	6,424,944	62.12
Marana	2	7,324,611	14,738	2,844	0	7,342,193	49.86
Florence West RTC	2	3,017,651	6,463	1,275	0	3,025,389	45.09
Florence West DUI	2	7,503,443	13,869	2,598	0	7,519,910	55.58
Phoenix West DUI	2	6,732,690	13,458	2,591	0	6,748,739	50.01
Total		<u>30,986,268</u>	<u>62,765</u>	<u>12,142</u>	<u>0</u>	<u>31,061,175</u>	52.82
Emergency/Temporary							
Florence West RTC	2	415,514	1,145	245	0	416,904	29.40
Florence West DUI	2	228,841	651	142	0	229,634	28.28
Phoenix West DUI	2	153,443	377	77	0	153,897	34.73
Total		<u>797,798</u>	<u>2,173</u>	<u>464</u>	<u>0</u>	<u>800,435</u>	29.94
Total In-State Private		<u>31,784,066</u>	<u>64,938</u>	<u>12,606</u>	<u>0</u>	<u>31,861,610</u>	
Out-Of-State							
Newton, Texas	2/3/4	8,797,035	19,365	3,226	0	8,819,626	43.98
Reeves County, Texas	2/3	11,463,680	25,365	4,241	0	11,493,286	47.81
Wantonga, Oklahoma	2/3	13,329,829	28,323	4,672	0	13,362,824	40.34
Total Out-Of-State		<u>33,590,544</u>	<u>73,053</u>	<u>12,139</u>	<u>0</u>	<u>33,675,736</u>	43.61
Total Contract Prisons		<u>67,542,300</u>	<u>142,162</u>	<u>25,410</u>	<u>0</u>	<u>67,709,872</u>	
Other Costs							
High Health		30,843,982	20,716	933	0	30,865,631	
Apache County Lease		562,166	378	17	0	562,561	
AZ Correction Industries		25,749,099	24,719	2,268	0	25,776,086	
CJEF - County Pass Thru		4,544,875	3,056	138	0	4,548,069	
Capital Outlays		9,068,612	5,434	239	0	9,074,285	
Total Other Costs		<u>70,768,734</u>	<u>54,303</u>	<u>3,595</u>	<u>0</u>	<u>70,826,632</u>	
Department Total		<u>\$745,444,229</u>	<u>\$2,775,639</u>	<u>\$2,558,720</u>	<u>\$16,227,925</u>	<u>\$767,006,513</u>	

ARIZONA DEPARTMENT OF CORRECTIONS
LEVEL TWO MALE UNITS
TOTAL OPERATING COSTS
FOR THE STATE FISCAL YEAR ENDED JUNE 30,2005

EXHIBIT III-B

COMPLEX/UNIT	ADP	FOOD	PROGRAMS	TRANSPORT	WIPP & DISCHARGE	OPERATIONS MAINT. & SECURITY	TOTAL DIRECT	INDIRECT	TOTAL DEPT. OPERATING
Douglas Complex									
Gila	679.53	\$653,261	\$1,361,061	\$27,742	\$255,090	\$7,831,396	\$10,128,550	\$1,022,715	\$11,151,265
Maricopa	221.82	239,446	444,292	9,056	140,830	2,968,618	3,802,242	338,124	4,140,366
Papago - DUI	309.00	336,547	618,909	12,615	155,769	3,449,096	4,572,936	449,302	5,022,238
Florence Complex									
North	1,048.47	1,183,595	3,430,614	85,837	342,379	12,381,518	17,423,943	1,589,898	19,013,841
Picacho	214.97	242,675	703,385	17,599	82,645	3,656,006	4,702,310	345,308	5,047,618
Lewis Complex									
Bachman	703.37	826,796	2,019,851	73,959	237,795	9,472,341	12,630,742	1,095,478	13,726,220
Phoenix Complex									
Globe	318.63	319,593	533,297	42,508	135,511	5,109,715	6,140,624	518,249	6,658,873
Safford Complex									
Fort Grant	813.38	828,611	1,412,992	50,176	325,857	8,416,826	11,034,462	1,206,472	12,240,934
Graham	623.64	675,709	1,610,720	38,471	286,068	6,234,011	8,844,979	900,212	9,745,191
Tucson Complex									
Echo	464.45	434,585	1,735,246	50,129	271,632	5,739,794	8,231,386	710,506	8,941,892
Winslow Complex									
Apache	372.57	335,522	761,202	73,557	155,339	6,809,086	8,134,706	632,000	8,766,706
Coronado	613.16	482,049	1,252,754	121,056	202,503	7,545,212	9,603,574	910,347	10,513,921
Yuma Complex									
Cocopah	384.27	392,532	853,705	43,271	166,304	4,663,385	6,119,197	579,522	6,698,719
Total Level 2 Male Units	<u>6,767.26</u>	<u>\$6,950,921</u>	<u>\$16,738,028</u>	<u>\$645,976</u>	<u>\$2,757,722</u>	<u>\$84,277,004</u>	<u>\$111,369,651</u>	<u>\$10,298,133</u>	<u>\$121,667,784</u>

ARIZONA DEPARTMENT OF CORRECTIONS
LEVEL TWO MALE UNITS
TOTAL OPERATING COSTS
FOR THE STATE FISCAL YEAR ENDED JUNE 30, 2005

EXHIBIT III-B

COMPLEX/UNIT	TOTAL DEPT. OPERATING	STATE CENTRAL SERVICES	EQUIPMENT DEPREC.	BUILDING DEPREC.	TOTAL COSTS	DAILY PER CAPITA
Douglas Complex						
Gila	\$11,151,265	\$52,807	\$78,274	\$319,127	\$11,601,473	\$46.77
Maricopa	4,140,366	17,771	25,584	63,053	4,246,774	52.45
Papago - DUI	5,022,238	22,880	35,463	100,615	5,181,196	45.94
Florence Complex						
North	19,013,841	82,672	70,307	176,708	19,343,528	50.55
Picacho	5,047,618	18,836	14,587	59,517	5,140,558	65.51
Lewis Complex						
Bachman	13,726,220	58,261	60,576	667,089	14,512,146	56.53
Phoenix Complex						
Globe	6,658,873	28,128	36,668	76,429	6,800,098	58.47
Safford Complex						
Fort Grant	12,240,934	61,849	58,727	176,085	12,537,595	42.23
Graham	9,745,191	45,248	44,800	83,376	9,918,615	43.57
Tucson Complex						
Echo	8,941,892	37,489	37,480	119,388	9,136,249	53.89
Winslow Complex						
Apache	8,766,706	35,285	38,840	383,761	9,224,592	67.83
Coronado	10,513,921	46,923	62,810	325,791	10,949,445	48.92
Yuma Complex						
Cocopah	6,698,719	30,123	27,627	148,406	6,904,875	49.23
Total Level 2 Male Units	<u>\$121,667,784</u>	<u>\$538,272</u>	<u>\$591,743</u>	<u>\$2,699,345</u>	<u>\$125,497,144</u>	50.81

THE END
